

# Briefing Note

## Case for Change – Adult Inpatient Redesign Project

**Date: February 2023**

### Purpose

To provide an update on where we are with the progression of the Pre-Consultation Business Case within the Adult Inpatient Redesign Project and to inform stakeholders of the importance of their continued involvement.

### Project Overview

- The project scope comprises mental health inpatient services that serve Hull and the East Riding, and are currently located across 5 different sites (Maister Lodge, New Bridges, Westlands, Miranda House and Mill View)
- The current facilities are not conducive to enhancing patients' recovery (no outside space, for example) and staff and patients feel isolated in these settings
- The Trust is exploring potential changes to the ways in which the services are delivered, with an aim to improve care and enhance experiences for both patients and staff
- The options being considered may include changes to where the current services are delivered from, if this can be demonstrated to improve patient outcomes, aid recovery, support staff, and tackle staffing challenges
- The Trust will fully engage with patients, service users, carers and other stakeholders to understand their views and, ultimately, to include their needs and views in any service redesign

### Where we are now

- The project is subject NHS England approval and likely other statutory approvals (such as planning permission) following a Public Consultation
- The project is currently in the Pre-Consultation Business Case (PCBC) phase of this process and therefore is primarily focused on engaging with stakeholders
- We are currently engaging with a diverse number of community and voluntary groups, stakeholders, staff, service users, their families and carers, to better understand how they feel about potential service change and what this might look like
- Stakeholder updates are being published on our project webpage on a monthly basis, to ensure these key stakeholders are informed over time
- The long list of options is now being considered and finalised before we move onto the next phase of work

### What comes next

- Following this stage, our primary focus will be to continue to meet with stakeholders, to evaluate the long list of options and ultimately, develop a short list. This is expected to occur over the course of March and April 2023

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- The long list of options gives a diverse insight into all the possible options when considering the transformation of adult inpatient services in Hull and the East Riding
- The long list contains some options that may feel uncomfortable for some people, or like a backwards step, but it is important that we demonstrate we have considered all options as part of our thinking
- The shortlisting exercise will eliminate those options that do not align with our objectives and vision, with only options passing this threshold being taken forward for more detailed consideration

### Engagement opportunities

- There are many options for stakeholder involvement that remain
- This includes, but is not limited to, one-to-one qualitative interviews with the project's Engagement Lead, formal stakeholder meetings with a member(s) of the Project Board, group sessions for staff and service users, and the monthly Stakeholder Reference Group meeting
- The programme is also hosting a series of informational and evaluation sessions with core stakeholder groups throughout March 2023
- Online surveys are available for groups who cannot attend meetings in-person or via video call, but still want to feedback
- The [project webpage](#) includes an Engagement Form, where anyone can express an interest in being involved in the project
  - You can expect the project's Engagement Lead to reply to your submission within 2-3 working days to outline the opportunities available at that time, which may be suitable for you
- Thank you to all stakeholders who attended the February Stakeholder Reference Group meeting, your attendance and feedback is very much appreciated by the Project Board and is essential in shaping the future of our services
  - Invites for March and April have now been distributed and the programme would be grateful to see your continued involvement

### Next Steps

- The next Stakeholder Reference Group meeting is on **22 March 2023**, 15:30 – 17:00, and will focus on the next steps for the evaluation process. We will circulate information for review in advance, to get this most out of this session
- Staff and service user engagement sessions have been ongoing for some time, and will continue to occur throughout March
- The Pre-Consultation Business Case is in progress and is due to be submitted to NHS England in the coming months
- Subject to NHS England approval of the PCBC, the formal public consultation period would then commence

### Supporting Materials

- Stay up to date with the latest news from the Adult Inpatient Redesign Project on the webpage here: <https://www.humber.nhs.uk/Get%20Involved/adult-inpatient-redesign-project.htm>

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- The previous Stakeholder Briefing (Jan 2023) [can be found here](#)